

Minutes of Quarterly Officer Meeting

July 12, 2022

This meeting involved a call for written inputs from the officers. The following is a summary of submissions.

Financial update—Kelly McCullar

The following are the latest balances in three of our four funds (reflects loss of market value due to inflation):

- Class Agency Fund \$15,534
- Class of 2023 Legacy Fund \$29,355
- Long Blue Line Legacy Fund \$1,061

We might need to make some adjustments for the 2023 Legacy Fund because it lost about \$14,000 in market value. Outstanding budget allocations include

- Ring Dining-Out \$9,000
- Books for 2023 graduates \$13,500
- 2Lt Bars \$9,000

If the market does not recover, we will need to contribute about \$2.500 to the 2023 Legacy Fund.

NCLS Endowment Fund as of Dec 2021 \$2.2 million

Our goal was \$1.5 million, so we are in good shape even if the market remains suppressed.

Class Legacy Update—Bill Diffley

Thanks to Trapper for consolidating inputs provided to Lt Gen Mike Gould as a benchmark for the Class of 1976/2026 Legacy Program.

Gen Gould,

Sir — the major contributors to the USAFA Class 1973 Legacy Class Program lessons learned and best practices are Dr. Bob Munson, Bill Diffley and Dr. Ron Scott. These three members of '73 have also been instrumental in all aspects of planning, leading and executing the Legacy Class Program with the USAFA Class of 2023.

The context of their efforts and remarks are that '73 was also the Legacy Class for USAFA Class 2013 and we still have ten more months until 2023 graduates along with applicable milestones (100th Night, Commissioning Ceremonies, Graduation, etc.). Many of the first remarks center on early, upfront efforts; realizing that your Class 1976 is well into actual milestone events with Class

2026 to include the March Back from Jack's Valley and the Acceptance Day, both just coming up around the corner.

Throughout our experiences with the Legacy Class Program is the constant theme of the important role that the AOG has played; in particular Felicia Recker. Felicia's practices and planning calendar are well codified including the "Congratulations and Welcome Letter to the Academy's 50-Year Legacy Class Program" with a thorough listing of future opportunities to interact. For '73's roles, Bob Munson and Ron Scott have been engaging, visionary Class Presidents with Bob masterfully leading and organizing the Class in the raising of \$2.2 million for NCLS to include its endowment as well as funds for the Legacy Program. Vice President Bill Diffley has been instrumental in establishing a tone of cooperation and respect upfront; then taking '73 and 2023 both through the milestones as well as many other cooperative, beneficial endeavors. Milestones, events and efforts are captured chronologically (Note: COVID-19 impacted several events such as the Exemplar Dinner):

1. At least two years prior to matriculation, Classes will need to resource their costs of the Legacy Program. Our planned Legacy expenses back in 2013 were roughly \$30k; actual funds raised were about \$36,000.

Contrails: \$20,000. Upfront we expected to fully fund the cost, and we wanted a stitched and bound book with an embossed hard cover.

Commitment Dinner: \$2,000 towards speaker costs.

Ring Dining Out: \$5,000 towards speaker and miscellaneous costs.

2nd Lt Bars: \$10,000

Miscellaneous: \$3,000

2. We engaged with the Commandant's staff on the Contrails one year prior to Class 2023 matriculating. Our experience with Class 2013 was that available funding varies, staff changes, and there is often little knowledge of the procurement process. Thus the Class of 2022's Contrails were literally falling apart on Day 4 of BCT. We provided the actual technical specifications to the Staff needed to lay out how Contrails was to be made. Our costs for this higher quality product were less because the Class of 1975 has established an Endowment for Contrails that met half of the costs.

3. Prior to I-Day the Class Officers should get the Class engaged to support:

I-Day itself, providing volunteers to the AOG for in processing.

The March Back from Jack's Valley.

Acceptance Day Parade: speaker, Contrails presenters, and attendees. Lt Gen (Ret) John Regni was a wonderful speaker; and we provided Contrails presenters to the Outstanding Basic Cadet from each of the eight Squadrons.

4. Once the Class entered the Academic Year we met with the '23 Class Officers to hear their plans, to let them know of our support and capabilities, and to encourage them to call on us at any time. An environment of trust and respect was quickly established. We met with them as needed, to include annually with NCLS. When COVID allowed we also met informally — for example, 5 to 6 attended '73's Christmas Dinner. The informal meetings throughout the first three years reinforced the common purposes and mutual respect.

5. Forged in Blue: We started two years prior in getting the word out to Classmates to encourage them to donate used Class rings. In the end 14 rings from '73 went into the pot. We worked with the AOG to strengthen the format to make the focus of the ceremony to be the meaning of the rings and the Long Blue Line, rather than on the donors. Approximately 40 members of '23 also attended the event. Ron Scott introduced the toast to the LBL and rings with Hennessy VS. Felicia made it all work; and it was very classy.

6. Commitment Dinner: We advertised to the Class well in advance to ensure a strong presence. We offered support for some costs, and in the end provided the Class their choice of speakers, Maj Gen Barry. No funding required. The Class of '23 included us in the presentation of the ingot to their Class.

7. Ring Dining Out: again, we spread the word early to Classmates to help with a solid showing. We ultimately provided \$9,000 to cover costs.

8. Hundreds Night, Commissioning and Graduation: our goal is to have at least one Class member at both Hundreds Night and Commissioning events for each of the 40 Cadet Squadrons. We have already provided the AOG with our order for 2nd Lt Bars in a display box as per previous years. We are engaged and near final draft on a 250 page book, "Becoming Leaders of Character" to be presented to each '23 Graduate at Commissioning.

Recommendations:

1. In the strongest terms, the AOG must engage with to be Legacy Classes starting 2-3 years in advance to begin planning for the sponsorship of their Legacy Class. The best time to start coordination is prior to the Class Reunion so each Class can engage with their Classmates at that venue. In 2009, the AOG asked our Class to pay \$22k for Contrails about six months before I-Day. This was the first we had heard of Legacy Class expectations; resource-

wise. We couldn't support it given the short notice; but were fully prepared for Class 2023. Although, again, the AOG didn't approach us until just prior to I-Day.

2. At times the Legacy Class will need to coordinate and engage directly with the Comm Shop. The Legacy Class representatives should meet with the OIC for the Cadet Class Officers (in the past a Group AOC), as well. The Academy, then, needs to support the link between the Grads and the Cadets. For us and '23, this support was particularly evident at the Forged in Blue Ceremony and at the Ring Dining Out. A caveat throughout the Legacy Program is that the Legacy Class should never lead turn the AOG's efforts. The AOG must be out in front.

Outcomes:

1. USAFA Classes '73 and '23 worked cooperatively throughout the process to include major milestones events as well as in other activities.
2. Contrails, the book material itself, quality was significantly upgraded — at no cost to the Academy. This edition of Contrails will have a 50+ life span, like ours do.
3. NCLS benefitted from our Classes working together in terms of speaker nominations/selections.
- *4. On their own, the Class of '23 included "73" below their Class year on their Class ring.
5. At the Ring Dining Out, Class '23 engaged with '73 in introducing a Hennessy VS toast.
6. Class 2023 coordinated a post-Ring Dance venue with Maj Gen Barry.

Our Class's efforts with the Legacy Program and USAFA Class 2023 continue, Gen Gould. We look forward to their Commissioning and Graduation; and flight following them with the relationships that have been developed between the two Classes for many years to come.

Go Falcons!

V/R — Trapper

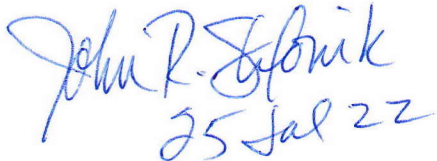
Book Project—Mike Mosier

- Content updates
 - Total interviews conducted: 37 (original target 36)
 - Additional follow-up interviews completed to clarify/expand on original inputs

- Fifteen inputs received for "In Retrospect" section
- Three chapters required significant editing/revision, now complete
- Steve Lorenz has completed Foreword
- Current page count 249 (single spaced), with no pictures
- Currently finalizing last few chapters
- Process updates
 - Review process
 - Pink Team review completed 16 Mar
 - Red Team review completed 27 Apr
 - Final chapter revisions completed 11 Jul
 - Gold Team review 11-17 Jul
 - Harrison, Ranft, Munson
 - Manuscript turn-in to editor 22 Jul 22
 - Publisher update
 - Initial read-ahead manuscript sent to editor on 20 May
 - Publisher's editing will be done chapter-by-chapter, so any last-minute editing on our part can proceed in parallel
 - Editing phase will only take a couple of months, then sent to formatters
- Bottom line
 - Full team review process (pink, red, gold) should be complete on 17 Jul
 - In worst-case scenario, publisher requires nine months for books in hand
 - We'll provide final manuscript to publisher on 22 Jul, which means we should have books in hand NLT 22 Apr

Respectfully Submitted,

John Stefoniak
Secretary
July 16, 2022


25 Jul 22